

Principal Production Divisions and Subsidiaries

(As of April 1, 2006)

Principal Production Divisions

Panasonic AVC Networks Company
Panasonic Automotive Systems Company
Panasonic System Solutions Company
Matsushita Home Appliances Company
Healthcare Business Company
Lighting Company
Semiconductor Company
Motor Company

Principal Domestic Subsidiaries

Matsushita Electric Works, Ltd.
Victor Company of Japan, Ltd.
Panasonic Communications Co., Ltd.
PanaHome Corporation
Panasonic Electronic Devices Co., Ltd.
Panasonic Mobile Communications Co., Ltd.
Matsushita Plasma Display Panel Co., Ltd.
Panasonic Factory Solutions Co., Ltd.
Matsushita Ecology Systems Co., Ltd.
Matsushita Refrigeration Company
Matsushita Battery Industrial Co., Ltd.
Panasonic Shikoku Electronics Co., Ltd.

Principal Overseas Subsidiaries

Panasonic Corporation of North America
Panasonic Europe Ltd.
Panasonic AVC Networks Czech, s.r.o.
Panasonic Asia Pacific Pte. Ltd.
Panasonic AVC Networks Singapore Pte. Ltd.
Panasonic Communications Philippines Corporation
Panasonic Taiwan Co., Ltd.
Panasonic Corporation of China
Panasonic Home Appliances Air-Conditioning (Guangzhou) Co., Ltd.

Note: Matsushita's consolidated financial statements as of March 31, 2006 comprise the accounts of 638 companies throughout the world.

Investor Information

(As of April 1, 2006)

Corporate Headquarters

Investor Relations Office

Matsushita Electric Industrial Co., Ltd.
Investor Relations Office
1006, Oaza Kadoma, Kadoma-shi, Osaka 571-8501, Japan
Phone: +81-6-6908-1121
Web sites:
English : <http://ir-site.panasonic.com/>
Japanese : <http://ir-site.panasonic.com/jp/>

Tokyo Investor Relations Office

Matsushita Electric Industrial Co., Ltd.
Tokyo Investor Relations Office
1-2, 1-chome, Shiba-Koen, Minato-ku, Tokyo 105-8581, Japan
Phone: +81-3-3437-1121

U.S. Investor Relations Office

Panasonic Finance (America), Inc.
1 Rockefeller Plaza, Suite 1001,
New York, NY 10020-2002, U.S.A.
Phone: +1-212-698-1365

European Investor Relations Office

Panasonic Finance (Europe) plc
10 Finsbury Square, London, EC2A 1AD, U.K.
Phone: +44-20-7562-4400

Japanese Stock Exchange Listings

Tokyo, Osaka and Nagoya stock exchanges

Overseas Stock Exchange Listings

New York, Euronext Amsterdam* and Frankfurt* stock exchanges

*Matsushita delisted its shares from the Amsterdam Stock Exchange in June 2006, and plans to complete delisting procedures for the Frankfurt Stock Exchange in August 2006.

Number of Shares Issued (as of March 31, 2006)

2,453,053,497
(Including 243,521,506 shares held by Matsushita)

Number of Shareholders (as of March 31, 2006)

252,239

Transfer Agent for Common Stock

The Sumitomo Trust & Banking Co., Ltd.
5-33, Kitahama, 4-chome, Chuo-ku, Osaka-shi,
Osaka 540-8639, Japan
Phone: +81-6-6220-2121

Depository and Transfer Agent for American Depositary Receipts (ADRs)

JPMorgan Chase Bank, N.A.
4 New York Plaza, New York, NY 10004, U.S.A.

Corporate Bonds

0.87% Bonds due March 20, 2007

1.64% Bonds due December 20, 2011

Fiscal Agent:
Sumitomo Mitsui Banking Corporation
6-5, 4-chome, Kitahama, Chuo-ku, Osaka-shi,
Osaka 541-0041, Japan
Phone: +81-6-6227-2120